## **Congregational Internal Control Review**

(Legal N	Name of Congregation)	
	(Street Address)	
,	,	
(City, S	State and ZIP Code)	
	,	
Enter the year or period of time of the financial review	/	20
Date review completed		20
The Financial Review Committee:		

#### **General Information**

nk Accounts (list all accounts including auxiliaries):	
Name of bank	
AddressAccount number	
List the name(s) of the authorized signers on the account:	
How many signatures are required?	
Name of bankAddress	
Account number	
List the name(s) of the authorized signers on the account:	
How many signatures are required?	
Name of bank	
Address	
Account number	
List the name(s) of the authorized signers on the account:	
How many signatures are required?	
es the congregation rent a safety deposit box?	
List name of authorized signers	
Name of bank	
Address	
Who is the custodian of the key(s)?	
What are the contents?	
How many signatures are required to enter?	

## **Important Document Inventory**

List on this page all evidences of ownership and liabilities of the congregation and its auxiliaries.

	Location of Document (Financial institution,	Original	Date Acquired/	Date of
Description/ID No.	safe deposit box, vault)	Cost	Issued	Disposal
Cash, CDs, Investments:				i i
				İ
Loans and Accounts Receivable:				
	İ			i
				i
Land and Buildings – (Title and				
Deeds):				
Personal Property, Vehicles (titles):				
Liabilities & Loans and Mortgages				
Payable (loan and mortgage documents):				
documents).				
				<u> </u>
Administrative Documents:				
Sales Tax Exemption Certificate				<u> </u>
Federal Income Tax Exemption	+		+	<del> </del>
Nonprofit Corporation Report				
Articles of Incorporation				
Constitution including amendments				
Bylaws	<del>                                     </del>		<u> </u>	ļ
Voter's minutes			1	
				ļ
Insurance Policies				
	<u>                                       </u>			
Trust and Endowment Agreements				
				1

#### Insurance

Date of Expiration	Company	Coverage	Annual Premium

	Enter the date of the last insura	ance review for adequacy of c	coverage with the agent
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#### **Cash Receipts**

Each "no" answer is a possible weakness in internal control.

Write a brief description of the procedure for handling cash from the time of collection plate passing to making the bank deposit. Be certain to note the number of people involved in each step. If possible, include a flow chart and a timetable for both receipts and disbursements.

Cash	Receipts:	Yes	No
1.	Is cash counted immediately following the worship service?  If not, how is it stored and secured?		
2	Do two or more individuals count cash?		
3.	Is the bank deposit prepared as part of the counting procedure?		_
4.	Is the treasurer denied a position as a counter?		
5.	Do two or more people take the deposit to the bank immediately following the count?		
6.	Is a copy of the deposit slip kept as a permanent part of the financial records?		
7.	Is the person who posts the contributions to the individual contributors' ledger denied being a part of the counting process?		
8.	Are quarterly individual contribution records sent to individual congregation members?		
9.	Is a count sheet used as part of the counting process?		
10.	Is the count sheet reconciled to the bank deposit?		
11.	Are signatures required at the bottom of the count sheet as to who prepared it?		
12.	Are the counters bonded?		
13.	Are questions from congregational members about differences between congregational individual giving records and their own records handled by someone other than the treasurer?		
14.	Do weekly contribution envelopes agree with the weekly tally sheets?		_
15.	Do contribution statements contain proper disclosures required by IRS?		
16	Are "quid-pro-quo" contributions acknowledged within the time frame required by IRS?		

#### **Cash Disbursements**

Each "no" answer is a possible weakness in internal control. Write a brief description of the procedure for handling cash disbursements from the time an order is placed, received, and prepared for payment through to the mailing of the check. Again, note the people involved in each step.

Cash	Disbursements:	Yes	No
1.	Is someone responsible for counting and signing for the receipt of goods and services?		
2.	Is the treasurer given proof of the receipt of goods and services?		
3.	Is a voucher system used?		
4.	Are blank checks kept in a secure place?		
5.	Are purchase orders used?		
6.	Is a budget used?		
7.	Are all checks reviewed by two or more people?		
8.	Is a bank reconciliation prepared on a timely basis for all bank accounts by someone independent of the receipting and disbursing process?		
9.	Are checks prepared for payment only from documentation that is approved by an authorized official?		
10.	Are all checks properly filled out prior to being signed?		
11.	Is more than one signature required on a check?		
12.	Is the invoice marked paid with a date and check number to prevent duplicate payment?		
13.	Are all check numbers accounted for?		
14.	Are paid invoices filed in a logical manner including all supporting documentation and authorizations?		
15.	Are voided checks defaced and permanently retained?		
16.	Is a copy of the check kept in numerical sequence?		
17.	Does the treasurer have term limits?		
18.	Are all invoices or services (other than petty cash items) paid for by check?		
19.	Is a list prepared for each council meeting that reports all unpaid invoices, dates, and amounts?		
20.	Is care exercised that discounts are taken on invoices when offered?		
21.	Were Social Security or taxpayer identification numbers obtained prior to making taxable disbursements to individuals or organizations?		
22.	Are IRS Form 1099 Information Returns prepared and distributed in a timely manner?		
23.	Is petty cash controlled by one custodian who logs all activity for recording and replenishment?		
24.	Does the treasurer review and approve the petty cash log prior to posting to the general ledger?		
-	nal Entries "no" answer is a possible weakness in internal control.		
1. 2.	Are general journal entries kept on file?	Yes	No 
	Are the explanations for the entries adequate?		
	Are journal entries properly indexed and referenced in ledgers and journals?  Are standard journal entries used for monthly closings?		

#### **Payroll and Personnel**

Each "no" answer is a possible weakness in internal control.

Write a brief description of the procedure of adding an individual to the payroll and how an individual is deleted from the payroll. Take care to identify when forms are filled in for Concordia Plans, withholding (if applicable), housing allowance, tax-sheltered annuity, and other payroll information. Where is this information filed, and who has the responsibility to keep it updated? Who authorizes employment? How are rates of pay determined?

Payroll:	Yes	No
1. Is a payroll journal prepared and balanced?		
2. Are all payroll disbursements made by check or direct deposit?		
3. Are employee time records kept and reviewed by a supervisor?		
4. Are all pay rates authorized by the governing board of the church and in compliance with Federal or State minimum wage laws?		
5. Is housing allowance approved annually by the governing board of the church in advance of the payment to the worker?		
6. Is payroll confidentiality maintained?		
7. Are payroll taxes withheld and paid in a timely manner to the various taxing authorities?		_
8. Are all deductions from pay for tax-sheltered annuities (TSA), loan payments, etc., authorized in writing by the employee?		
9. Are all the payroll tax forms filed on time?		
10. Has Form W-2 been used to report all the worker's wages and compensation?		
11. Does the individual worker receive a schedule explaining the computation of the amount reported on Form W-2?		
12. Is a personnel file maintained for each employee?		
13. Are records maintained of earned and used vacation?		
14. Does a personnel policy manual exist?		
15. Are records maintained of sick or personal days earned and used?		
16. Is there an enforced policy that requires all workers to take a vacation?		
17. Do you inform the prospective employee in advance of his/her employment that the church is not a participant in unemployment tax? (i.e., He/she would be denied a claim for unemployment in the event he/she resigns or is terminated, and is that understanding verified in writing?)		
18. Is a separate bank account used for payroll?		
19. Does the annual payroll journal agree with Form W-2s?		
20. Are gifts, bonuses, honoraria, etc., approved by the governing board?		
21. If a separate payroll account is used, is it reconciled by someone other than the person who prepares payroll?		
22. Have new hire reports been submitted?		

# **General Financial Review Program**

(Le	gal Name of Congregation)				
	reet Address)				
	ty, State and ZIP Code)				
En	Enter the year or period of time of the financial review				
Da	te review completed20				
Th	e Financial Review Committee				
	Prepare a summary of exceptions to all of the following tests.				
	Performed by:				
	Date:				
G	eneral	Yes	No		
1.	Are all individuals who handle cash or checks bonded?				
2.	Has a budget been adopted by the governing board?				
3.	Are actual results compared against budgeted amounts on a periodical basis?				
4.	Does the congregation follow a numeric chart of accounts?				
5.	Do individuals such as the treasurer, bookkeeper and counters have complete job descriptions?				
6.	Are monthly financial statements prepared including a balance sheet that lists all assets, liabilities and equity, as well as a statement of activities that lists all sources of revenue and all expenses?				
7.	Are all financial and budgeting decisions clearly documented in the governing board's minutes?				
8.	Is documentation accompanying restricted gifts retained?				
Lo	ans Receivable				
		Yes	No		
1. 2.	Are loans granted to individuals approved by the governing board or voters assembly? Are there signed promissory notes for all loans receivable including interest rates and repayment terms?				
3.	Are all loans adequately secured with a registered mortgage, deed of trust or lien?				
4.	Does a responsible official monitor monthly balances to ensure prompt payments?				
5.	Is proof of insurance required designating the congregation as the loss payee?				

LU	ans Payable	V	N.L.
	Are all loans payable approved by the governing board or voters assembly?  Are loan balances per the general ledger periodically reconciled with	Yes	No 
۷.	statements from lenders?		
La	nd, Buildings and Equipment	Yes	No
1.	Does the congregation maintain a fixed asset ledger listing all land, buildings, autos and equipment owned and recorded at historical cost?		
2.	Are inventories periodically taken to ensure this ledger has included/ excluded all items?		_
3.	Are records kept of any items removed from the church property?		
4.	Has the governing board adopted a policy whereby all items purchased with a cost in excess of \$ and a useful life in excess of years will be capitalized (Congregation should determine a capitalization policy)?		
5.	Is depreciation properly calculated and recorded in the proper expense accounts		
6.	Is the sale or other disposal of property approved by the governing board?		_
7.	Are all fixed assets registered to the congregation?		
8.	Is insurance coverage reviewed annually to insure:		
	<ul><li>a. All properties owned or rented by the congregation are listed?</li><li>b. Adequate replacement coverage is in force?</li></ul>		
	c. Adequate liability coverage is in force?		
In	vestments		
	Vestillerits	Yes	No
1.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?	Yes	No
2.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?	Yes	No
2.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when	Yes	No
<ul><li>2.</li><li>3.</li><li>4.</li></ul>	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?	Yes	No
<ol> <li>3.</li> <li>4.</li> <li>5.</li> </ol>	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?	Yes	No
<ol> <li>3.</li> <li>4.</li> <li>5.</li> </ol>	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?		
2. 3. 4. 5. Inv. 1.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?  Vestments:  Prepare a schedule of investments listing opening balances, purchases, redemptions balances for all individual investments.  Trace ending balances to the general ledger.		
2. 3. 4. 5. Inv. 1.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?  Vestments:  Prepare a schedule of investments listing opening balances, purchases, redemptions balances for all individual investments.  Trace ending balances to the general ledger.  Count and examine all securities or statements for the period and:		
2. 3. 4. 5. Inv. 1.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?  //estments:  Prepare a schedule of investments listing opening balances, purchases, redemptions balances for all individual investments.  Trace ending balances to the general ledger.  Count and examine all securities or statements for the period and:  a. Determine all investments are registered in the name of the congregation.		
2. 3. 4. 5. Inv. 1.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?  Vestments:  Prepare a schedule of investments listing opening balances, purchases, redemptions balances for all individual investments.  Trace ending balances to the general ledger.  Count and examine all securities or statements for the period and:		
2. 3. 4. 5. Inv 1. 2. 3.	Has a written investment policy been adopted establishing guidelines, objectives and limitations?  Are detailed records of investments maintained in a secure place and reconciled to the general ledger periodically?  Are all investments recorded in the name of the congregation?  Are investment income, gains and losses posted to the general ledger when statements or checks are received?  Are any marketable securities stored in a secure vault?  Vestments:  Prepare a schedule of investments listing opening balances, purchases, redemptions balances for all individual investments.  Trace ending balances to the general ledger.  Count and examine all securities or statements for the period and:  a. Determine all investments are registered in the name of the congregation.  b. Determine the market value of all investments and determine whether		

## **Information Technology Controls**

Congregation Name Financial Statement Date				
COMPUTER INFORMATION Type of Hardware				
Type of Software Version and Date Purchased  • General Ledger  • Word Processing			-	
• Other				
Review:		Yes	No	
Does a written policy and procedure manual exist?				
2. Review procedures in place for the evaluation and approval of computer equipment and software packages prior to acquisition and implementation?				
3. Do user manuals exist for all applications and include a description of the application,				
procedural requ	irements, sample reports, source documents required, etc.?			
	puter operating instructions contain set-up instructions, operating			
	nents, restart, recovery, and emergency procedures, and a listing			
	sages, responses, etc.? omponents covered by a maintenance contract?			
	erage adequate to replace the computer system at the current market value?			
	area accessible only to authorized personnel?			
8. Does the terminal sign-off after a period of inactivity?				
9. Are power surge protectors being used?				
10. Is data backed up on a regular basis?				
11. Is a disaster reco				
	uthorization accesses reviewed for reasonableness?			
13. Is the listing of a	all passwords kept secure?			
Prepared by:				
Reviewed by:			-	

#### **Income**

Income:

	Performed By	Date
1. Compare the contribution income from the financial statements to the individual contribution records. Reconcile these two records.		
2. Were any discrepancies noted when the year-end statements were mailed out? If so, were they resolved?		
3. Are other types of income properly recorded as to source and type?		
4. Compare all income items to budgeted amounts and investigate significant fluctuations greater than 10 percent.		
5. If gross receipts for unrelated business activities exceed \$1,000, has an IRS Form 990-T been filed?		

## **Expenses**

#### **Expenses:**

	Performed By	Date
1. Compare expenditures with the approved budget for the period and investigate significant fluctuations greater than 10 percent.		
2. Compare all salary, wage and housing allowance totals in the payroll journal to the total salary, wage and housing allowance accounts in the general ledger.		
3. Prepare recommendations to the budget committee for areas not in agreement with budgeted amounts.		

#### **Receivables and Advances**

#### **Receivables and Advances:**

	Performed By	Date
1. Through discussion with the treasurer and/or bookkeeper as well as review of supporting statements, determine whether the following accruals have been recorded in the general ledger:		
a. Interest or dividend income earned but not received.		
b. Cash advances made to employees.		
c. Expenses paid by the congregation for which it is to be reimbursed.		
d. Unconditional promises made by individuals to give to the congregation.		
e. Revenue such as rental or usage fees earned but not yet collected.		
2. Review the age of these items to determine if they are still collectable.		
3. Generally, the older a receivable is, the less likely it is to be collected.  Consider sending a confirmation letter to the owing party for large accounts.		

#### **Loans and Notes Receivable**

#### Loans and Notes Receivable:

	Performed By	Date
1. Obtain a schedule of any loans, notes, contracts or other long term receivables showing opening balances, advances, repayments and ending balances.		
2. Trace ending balances to the general ledger.		
3. Send letters to borrowers asking them to confirm ending balances, interest rates and other important terms.		
4. Review payments to determine whether or not they have been properly split between principal and interest		
5. Using the interest rate in the promissory note, recalculate interest income and compare it to the amount recorded in the general ledger.		
6. Review mortgages, deeds of trust, etc., to ensure the congregation has an adequate security interest.		

## Land, Buildings, and Equipment

#### Land, Buildings and Equipment:

	Performed By	Date
1. Prepare a schedule of all fixed assets owned by the congregation listing opening balances, purchases, disposals and ending balances. This schedule should list all land, buildings, improvements, equipment and autos owned by the congregation.		
2. Trace the ending balances to the general ledger.		
3. Determine whether any disposals and resulting gains or losses were properly recorded in the general ledger.		
4. Review expense accounts to determine whether any items were expensed that should have been capitalized.		
5. Obtain a depreciation schedule and verify the following:		
a. Land is not being depreciated.		
b. Useful lives of fixed assets are reasonable.		
c. No depreciation expense or accumulated depreciation exists for assets that have been disposed of.		
d. The calculated depreciation expense is correct and has been recorded in the general ledger.		
6. Review property insurance to determine whether there is adequate casualty and liability coverage.		

#### **Other Assets**

#### Other Assets:

	Performed By	Date
1. Through review and inquiry, determine whether the congregation has any of the following assets that should be recorded in the general ledger:		
a. Deposits such as security deposits for rented facilities or deposits for retreats.		
b. Life insurance policies the congregation owns and is the beneficiary of should be recorded at the cash surrender value of the policies.		

## **Loans Payable:**

#### Loans Payable:

	Performed By	Date
1. Prepare a schedule of all loans and notes payable listing opening balances, loan advances, principal repayments and ending balances.		
2. Trace the ending balances to the general ledger.		
3. Trace ending balances to statements provided from lenders such as banks or LCEF.		
4. Insure that any accruals of interest at the balance sheet date have not been paid and are recorded as accrued interest payable.		

## **Accounts Payable and Other Accruals:**

**Accounts Payable and Other Accruals:** 

	Performed By	Date
1. By discussion with the treasurer and bookkeeper and by review of cash disbursements after the balance sheet date, determine if any of the following accruals should be made:		
a. Interest accrued but not yet paid on loans payable should be recorded as accrued interest payable.		
b. Operating expenses such as utilities that have been used but not yet paid should be recorded as accounts payable		
c. If the balance sheet date falls in the middle of a payroll period, payroll expense, from the last pay date to the balance sheet date, should be recorded as accrued wages payable. Also record the value of any vacation that has been earned by the employees but not yet taken as of the balance sheet date ("Accrued Vacation Payable").		
d. Any payroll withholding including state, local, federal and FICA taxes, as well as voluntary withholding should be recorded as accounts payable if it has not been remitted at the balance sheet date. This should also include the employer's portion of FICA.		
e. When the congregation accommodates a third party by accepting funds from them and forwarding them to another third party, this is referred to as an agency transaction with the congregation being the agent. Any amounts collected but not yet forwarded to third parties should be recorded as agency accounts payable.		

#### **Net Assets**

The equity of a congregation is referred to as its net assets. In not-for-profit accounting there are three types of net assets and they are based on the existence or absence of restrictions placed on their use by donors. The three categories are unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

Unrestricted net assets can further be broken down into two classifications, undesignated and board-designated. Undesignated net assets are the cumulative revenue less expenses of the congregation from inception to the balance sheet date. Board-designated net assets are amounts the governing board has set aside from undesignated net assets for specific purposes. Because these amounts are still unrestricted, what the

board has designated, the board can undesignate at its own will. Board designated net assets are not to be confused with restricted net assets where the use has been restricted by a donor.

Temporarily restricted net assets are gifts or interest that has been restricted by a donor for a specific purpose or time period less any restrictions that have been met. Financial Accounting Standards require use of temporarily restricted net assets prior to using unrestricted resources if an expense meets the donor's restriction.

Permanently restricted net assets are gifts made by donors that the congregation may never spend. Generally these are endowments which the congregation invests and has use of the interest, but the principal is unavailable.

#### **Testing Net Assets**

		Performed By	Date
1.	Prepare a schedule showing prior unrestricted net assets (undesignated and board-designated) adding all unrestricted revenue and subtracting all unrestricted expense.		
2.	Trace this amount to unrestricted net assets per the general ledger. If the amounts do not agree, there has been revenue or expense charged to the net asset account which must be reclassified for the financial statements to "roll forward."		
3.	Review any transfers between board-designated and undesignated net assets and trace the authorizations to resolutions in the minutes of the governing board's meetings.		
4.	Prepare a schedule of temporarily restricted net assets listing, for each account, the opening balance, gifts and interest added, net assets released from restriction and ending balances.		
5.	Trace ending balances to the general ledger.		
6.	Select a sample of gifts and review any accompanying documentation to ensure the amounts were, in fact, donor-restricted.		
7.	Select a sample of expenses and review documentation to insure they were spent in accordance with the donor's wishes.		
8.	Review temporarily restricted net assets to ensure that net assets were properly released from restriction if program restrictions have been satisfied or time restrictions have lapsed (see Section 6.363).		
9.	Prepare a schedule of permanently restricted net assets listing opening balances, gifts and ending balances (there should be no deductions).		
10	Trace ending balances to the general ledger.		
11	Review all gifts to determine they have been permanently restricted by the donor.		
12	If endowments have been created in permanently restricted net assets determine whether that amount has been invested by the congregation and the interest is being properly spent.		

# The Financial Review Program (Test of Transactions)

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#### Test of Transactions— Proof of Cash Worksheet

The proof of cash worksheet provides a tool to help you prove the cash transactions for a given period of time. When completed, the worksheet will total down and across to prove that the elements of cash for a given month recorded by the bank agree with the same period of recording within the records of the church. See 6.410 for instructions on completion of this worksheet.

	Prior Month's Bank Reconciliation	Cash Receipts	Cash Disbursements	Test Month's Bank Reconciliation
Per Bank			( )	
Deposit(s) in transit: Beginning		( )		
Ending				
Less outstanding checks: Beginning	( )			
Ending			( )	( )
Other Reconciling Items:				
Per General Ledger			()	

#### Test of Transactions—Cash

	Performed By	Date
1. Select one month as the test month and enter your selection here		
2. Obtain the bank statements for the month being tested and the month prior.	ĺ	
3. Obtain copies of the bank reconciliations for the month being tested and the month prior.		
4. Complete the "Proof of Cash Worksheet" illustrated and supplied with this program (see 6.405) as follows:		
a. On the first line of the first column, enter the cash amount "per bank" taken from the prior month's bank reconciliation. On the first line of the last column, enter the cash amount "per bank" taken from the test month's bank reconciliation.		
b. On the first line of the second column, enter the total deposits (credits) shown on the test month's bank statement. On the first line of the third column, enter within the set of brackets (indicating a negative number) the total withdrawals (debits) shown on the test month's bank statement.		
c. Verify the first line totals across (column $1 + \text{column } 2 + \text{column } 3 = \text{column } 4$ ).		
5. Total the cash count sheets and compare to deposits. Compare deposits to bank statement and the posting in the general ledger and checkbook.		
6. Continue completing the "Proof of Cash Worksheet" as follows:		
a. If deposits in-transit are shown on the bank reconciliations, enter these also on the worksheet. On the second line in the first column, enter the total of deposits in-transit shown on the prior month's bank reconcilement. Duplicate this entry within the brackets (indicating a negative number) on the same line, but in the cash receipts column. On the same line in the last column, enter the total of deposits in-transit shown on the test month's bank reconcilement. Duplicate this entry on the same line, also in the cash receipts column.		
b. Verify the second line totals across.		
c. Next, enter the outstanding checks shown on the bank reconciliations on the worksheet. On the third line within brackets (indicating a negative number) in the first column, enter the total of outstanding checks shown on the prior month's bank reconcilement. Duplicate this entry on the same line (not in brackets), but in the column of cash disbursements. On the same line within brackets (indicating a negative number) in the last column, enter the total outstanding checks shown on the test month's bank reconcilement. Duplicate this entry within brackets (indicating a negative number) on the same line, also in the column of cash disbursements.		
d. Now, verify the third line of the worksheet totals across (column 1 + column 2 + column 3 = column 4).		
e. If other reconciling items appear on the bank reconciliations, they will have to be shown on the worksheet in two columns to make it balance. Enter other reconciling items now (fourth line).		
<ul> <li>f. Add down each column of the worksheet, entering sums across the bottom line.</li> <li>Be sure each positive number is added and each negative number is subtracted.</li> </ul>		
7. Now the proof:		
a. The cash balance "per general ledger" in the prior month bank reconciliation (first column) should equal the test month's beginning cash balance in the general ledger or the checkbook balance for the beginning of the month. Verify this now.		
<ul> <li>b. The cash receipts (second column) "per general ledger" should equal the debit postings for the test month within the general ledger. Verify that this is true.</li> </ul>		
<ul> <li>c. The cash disbursements (third column) "per general ledger" should equal the credit postings for the test month in the general ledger. Verify that this is true.r.</li> </ul>		
d. And, of course, the cash balance "per general ledger" in the test month bank reconciliation (last column) should equal the general ledger cash balance at the end of the test month or the checkbook's ending balance. Look and see that this is true.1. Review all gifts to determine they have been permanently restricted by the donor.		
8. Congratulate the committee. They just proved the cash account for one month—go have some coffee!		

#### **Test of Transactions—Cash Disbursements**

#### Cash Disbursements:

	Performed By	Date
1. Determine how many checks were written during the year by subtracting the beginning check number from the ending check number. Divide the number of checks written by 20, (which will be the sample size), and determine the interval between each sample. For example, 400 checks written, divided by 20, would mean every 20th check would be examined.		
2. Secure the sample of 20 by obtaining all the canceled checks for the year.		
3. Make a list of the 20 checks and make columns headed accordingly: check number, vendor, date written, amount, account distribution, supporting detail, and remarks.		
4. At this time, review the internal control review and note the answers given to authorized signatures, number of signatures required, the cash disbursements section of the questions. Now you will prove or disprove the validity of the internal control as it was explained to you.		
5. Obtain all the supporting documentation to the 20 checks written. Now examine each check and supporting documentation to see if each one is handled in accordance with documented procedure. Use the worksheet (prepared in step #3 above) to support your findings. Note any departure from procedure. Make appropriate comments and recommendations for better documentation.		
6. After performing the above test, return all items to their proper file.		

## **Test of Transactions—Cash Receipts**

#### Cash Receipts:

	Performed By	Date
1. Select a sample of cash receipts from the receipts log/journal, excluding worship service offerings. (This has been tested in income.)		
2. Review the receipt explanation and supporting documentation to ensure the income account charged was reasonable.		

## Test of Transactions—Payroll

## Payroll:

	Performed By	Date
1. Examine the individual payroll files. Test for completeness.		
2. Compute the payroll for one period.		
3. Verify that housing allowance is recorded properly and trace same to the governing body's minutes.		
4. Do the annual salaries agree with the approved amounts?		
5. Are current withholding authorizations on file?		
6. Is an appropriate Form I-9 on file for each worker?		
7. Obtain the quarterly and annual payroll tax returns. (Form 941) Verify the reporting on a selected quarterly return. Combine the quarterly returns and verify the annual return totals.		
8. Inquire and obtain documentation on selected unusual payroll reporting items and verify proper reporting (i.e., moving expenses, auto/expense allowances, group term life, Home Equity Plan, and TSAs).		
9. Verify payment of withheld taxes to IRS, state, local, and payment of workers compensation insurance.		
10. Verify payment of health insurance, pension, dental, life insurance, and other fringe benefits.		

We, as an appointed "Financial Review C	Committee," have reviewed the financial reports of
Our financial review covered the period	of
We performed the review at the request	ncial review package as found in the Congregational Treasurer's Manual. of our congregational chairman and in accordance with the constitution our study, certain recommendations have been made to improve the st the treasurer in his duties.
	rve Him and pray that our recommendations are received as I strive toward excellence as God commands us.
The Financial Review Committee	